



Current Planning Efforts in Support of Operation Pegasus Together Forward Decision and Information Brief

Purpose: Inform Pegasus 6 and Command Group on
status of current planning efforts in support of the
campaign and seek approval concepts

The overall classification of this briefing is ~~SECRET/REL to USA, M&FI~~

Approved by: 1CD G2

Classified by: Multiple Sources

Reason: EO 12958 (as amended) – 1.4(a), (c) and (d)

Declassify on: 20170115

As of: 15 JAN 07

ACTO: (b)(3), (b)(6)



~~SECRET//REL USA MCF0000000000~~

Purpose

- **Purpose:**
 - Inform Pegasus 6 and Command Group on status of current planning efforts in support of the campaign and seek approval concepts
- **Decisions: Yes**
 - Approve Decision Support Template
 - Approve initial concept of gated communities
 - Approve initial concept of Security Framework District C2 Support
- **Staff**
 - Receive decisions and guidance
 - Issue implementing instructions via FRAGO

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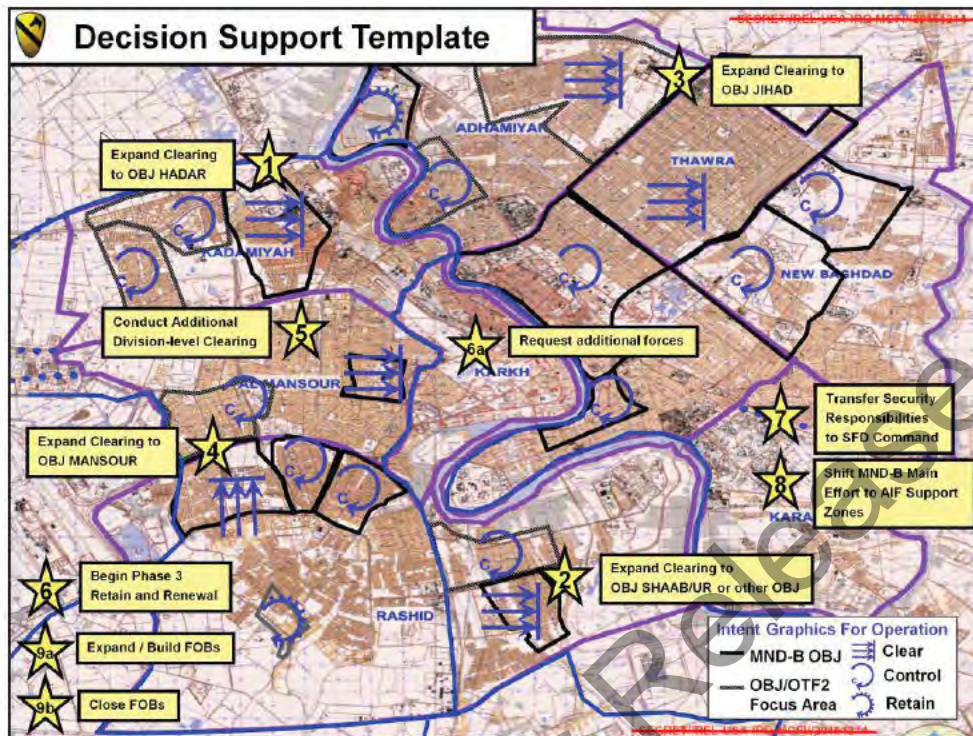
Agenda

- Introduction and Purpose
- Decision Support Template
- Gated Communities Concept
- Security Framework Districts C2 Support
- Current Status on Baghdad Security Plan ISF and CF Reinforcement
- Thawra and JAM Concentrations
- Decisions
- Conclusion, Comments, Questions
- Way Ahead

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Priority Intelligence Requirements (Support all Decision Points)


- Where is (b)(3), (b)(6) and who/which groups are holding him?
- Which Jaysh al Mahdi (JAM) associated cells and other militia groups are attacking ISF/CF civilians? Why?
- Which group(s) are inciting/committing acts of sectarian violence in the MND-B AOR?
- How are insurgent groups operating in the MND-B AOR attempting to negatively impact/delay the transition of authority to Iraqi security forces?
- Who/where are the key C2/Facilitators of IED networks in MND-B and who sustains their operations?

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Clear, Control and Retain



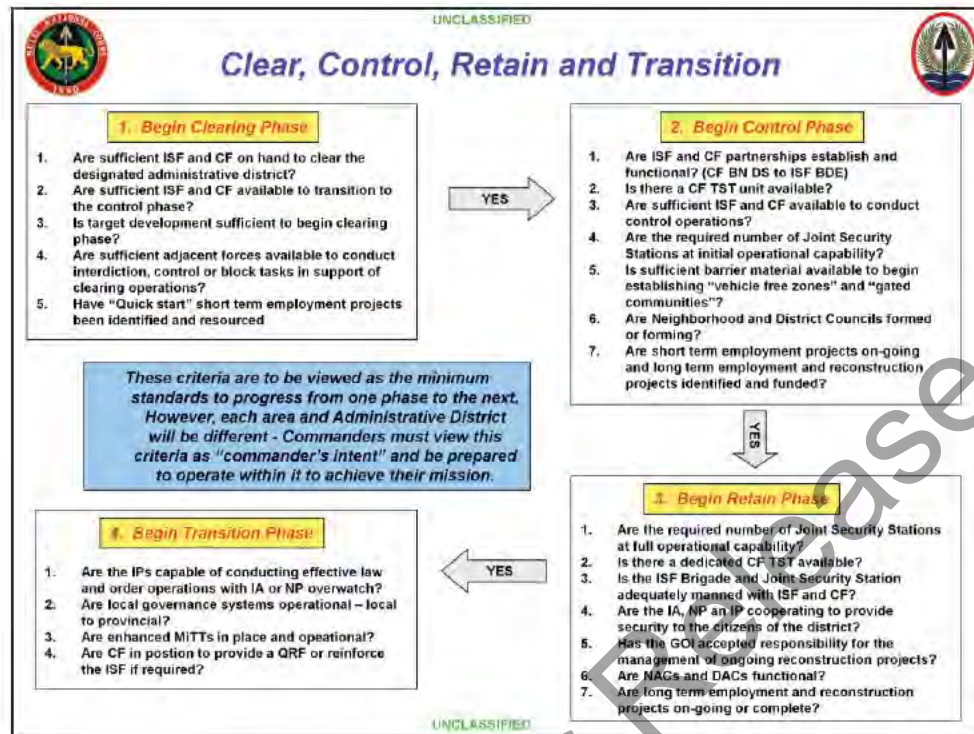
1. Designated clear forces with specific objectives:
 - ☐ Combined IA/NP and CF Operation
 - Cordon and Search
 - Cordon and Knock
 - Deliberate, precise targeting (can be multiple targets)
 - ☐ Heavy combined presence established to protect the population
 - ☐ "Quick start" short term employment projects identified and resourced

Clear: remove all enemy forces and eliminate organized resistance within an assigned area. Security Forces (ISF and CF) and infrastructure required to protect the population identified and resourced.
2. Designated control forces with specific objectives:
 - ☐ IA/NP Brigade maintains heavy presence in District to protect the populace
 - ☐ Coalition Battalion supports IA/NP BDE operations to protect the populace (requires a 24/7 presence in sector)
 - ☐ Joint Security Stations established with IP/IA/NP and Coalition Forces
 - ☐ Coalition Force QRF prepared to support
 - ☐ Short term employment projects on-going, long term employment and reconstruction projects identified and funded

Control: maintain physical influence over a specified area to prevent its use by an enemy or to create conditions necessary for successful friendly operations. Security Forces (ISF and CF) in place to protect the population and security infrastructure improvement / construction ongoing.
3. Designated retain forces with specific objectives:
 - ☐ IPs conducting routine police actions
 - ☐ IA or NP BDE in tactical overwatch
 - ☐ Coalition Battalion in Operational Overwatch
 - ☐ Long term employment and reconstruction projects on-going or complete

Retain: ensure a terrain feature controlled by a friendly force remains free of enemy occupation or use. All required Security Forces (ISF and CF) are in place, fully functional, and sustainable.

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Decision Support Template

(1 of 4)

Decision	FFIR	Status
<p>★ 1</p> <p>Expand Clearing to OBJ HADAR</p>	<ul style="list-style-type: none"> ■ Is there a CF and ISF unit available to control HURIYAH? ■ Are barrier materials on hand and work begun on gated community in HURIYAH? ■ Do conditions in HURIYAH allow for assumption of Control? <input type="checkbox"/> ■ Are the KADAMIYAH JSSs at IOC? ■ Are CF to ISF partnerships set in HURIYAH? ■ Are NACs/DACs formed or forming in KADAMIYAH SFD? ■ Are short term employment projects on-going and long term employment and reconstruction projects identified and funded in HURIYAH? ■ Are there sufficient forces available to conduct follow-on clear? ■ Is there sufficient force to conduct control operations in HADAR? ■ Is target development sufficient to begin clearing phase? ■ Have short term employment projects been identified and resourced in HADAR? 	<p>Decision made: clear OBJ HADAR</p>
<p>★ 2</p> <p>Expand Clearing to OBJ SHAAB/UR or other OBJ</p>	<ul style="list-style-type: none"> ■ Is one battalion of Z/82ID(ABN) FOC and able to RIP in HURIYAH? ■ Do conditions in HADAR allow for transfer to Control? <input type="checkbox"/> ■ Is there a CF and ISF unit available to control HADAR? ■ Are barrier materials on hand and work begun on gated community in HADAR? ■ Do conditions in HADAR allow for assumption of Control? ■ Are the EAST RASHID JSSs at IOC? ■ Are CF to ISF partnerships set in EAST RASHID? ■ Are NACs/DACs formed or forming in RASHID SFD? ■ Are short term employment projects on-going and long term employment and reconstruction projects identified and funded in HADAR? ■ Are there sufficient forces available to conduct follow-on clear? ■ Is there sufficient force to conduct control operations in SHAAB UR? ■ Is target development sufficient to begin clearing phase? ■ Have short term employment projects been identified and resourced in SHAAB UR? 	

15 January 2007 ■ Condition Met ■ Condition Not Met ☐ = requires effects assessment ~~SECRET//REL-USA-MCDU/201011~~ 8

(2 of 4)

Decision Support Template		
 3	Expand Clearing to OBJ JIHAD	<ul style="list-style-type: none"> Is 2/82ID(ABN) [-] set to begin RIP/TOA for the ADAMIYAH SFD? Do conditions in SHAAB/UR allow for assumption of Control? Are barrier materials on hand and work begun on gated community in SHAAB UR? Are the ADHAMIYAH JSSs at IOC? Are CF to ISF partnerships set in ADHAMIYAH? Are NACs/DACs formed or forming in ADHAMIYAH SFD? Are short term employment projects on-going and long term employment and reconstruction projects identified and funded in ADHAMIYAH? Are there sufficient forces available to conduct follow-on clear in JIHAD? Is there sufficient force to conduct control operations in JIHAD? Is target development sufficient to begin clearing phase in JIHAD? Have short term employment projects been identified and resourced in JIHAD?
 4	Expand Clearing to OBJ MANSOUR	<ul style="list-style-type: none"> Do conditions in JIHAD allow for assumption of Control tasks? Are barrier materials on hand and work begun on gated community in JIHAD? Are the WEST RASHID JSSs at IOC? Are CF to ISF partnerships set in WEST RASHID? Are short term employment projects on-going and long term employment and reconstruction projects identified and funded in WEST RASHID? Are there sufficient forces available to conduct follow-on clear in MANSOUR? Is there sufficient force to conduct control operations in MANSOUR? Is target development sufficient to begin clearing phase in MANSOUR? Have short term employment projects been identified and resourced in MANSOUR?
 5	Conduct Additional Division-level Clearing	<ul style="list-style-type: none"> Are sufficient ISF and CF on hand to clear the designated administrative district? Are sufficient ISF and CF available to transition to the control phase? Is target development sufficient to begin clearing phase? Are sufficient adjacent forces available to conduct interdiction, control or block tasks in support of clearing operations? Have "Quick start" short term employment projects been identified and resourced?

15 January 2007 ■ Condition Met ■ Condition Not Met ■ = requires effects assessment

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Decision Support Template

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★ 6	Begin Phase 3 Retain and Renewal Tasks	<ul style="list-style-type: none"> ■ Are the required number of Joint Security Stations at full operational capability? ■ Is there a dedicated CF TST available? ■ Is the ISF Brigade and Joint Security Station adequately manned with ISF and CF? ■ Are the IA, NP an IP cooperating to provide security to the citizens of the district? ■ Has the GOI accepted responsibility for the management of ongoing reconstruction projects? ■ Are NACs and DACs functional? ■ Are long term employment and reconstruction projects on-going or complete? ■ Is there a functioning C2 system from JSS through SFD to BSC? ■ Do conditions in OBJ allow for Retain Tasks? <input type="checkbox"/> 	
★ 6a	Request additional forces	<ul style="list-style-type: none"> ■ Does MND-B possess sufficient forces to effectively conduct control and retain operations throughout the battlespace? 	
★ 7	Transfer Security Responsibilities to Iraqi District Security Command	<ul style="list-style-type: none"> ■ Is the JSS system within the designated district fully operationally capable? ■ Are ISF in zone capable of maintaining security in the designated SFD? ■ Do conditions within the SFD allow for transfer? <input type="checkbox"/> ■ Are the IPs capable of conducting effective law and order operations with IA or NP overwatch? ■ Are local governance systems operational – local to provincial? ■ Are enhanced MITTs/NPTTs in place and operational? ■ Are CF in position to provide a QRF or reinforce the ISF if required? 	
★ 8	Shift MND-B Main Effort to AIF Support Zones	<ul style="list-style-type: none"> ■ Are sufficient numbers of SFDs transferred to generate forces for operations in support zone? ■ Do FOB capabilities support movement of forces? ■ Are their sufficient resources on hand for the construction and support of patrol bases at remote locations? ■ Do conditions allow for transfer to PIC? <input type="checkbox"/> 	

15 January 2007 ■ Condition Met ■ Condition Not Met ☐ = requires effects assessment ~~SECRET//NOFORN//US//MCPH20720110~~ 10

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Decision Support Template

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9a	Expand / Build FOBs or Patrol Bases	<ul style="list-style-type: none">Does GoI support expansion/build at designated location?Does MNF-I/MNC-I support expansion/build location?Can MNC-I logistics support MND-B operations at new location?Are units replacing Falcon, Dagger, Commando and Arrowhead remaining in MND-B?Is there sufficient engineer capability to support?Will higher HQs fund construction above normal thresholds?Is there a projected MNC-I mission directing MND-B to a specific support zone?	
9b	Close FOBs	<ul style="list-style-type: none">Are JSS systems in vicinity of FOB FOC?Do threat conditions in area allow for closure?Is IZ closure on schedule?	

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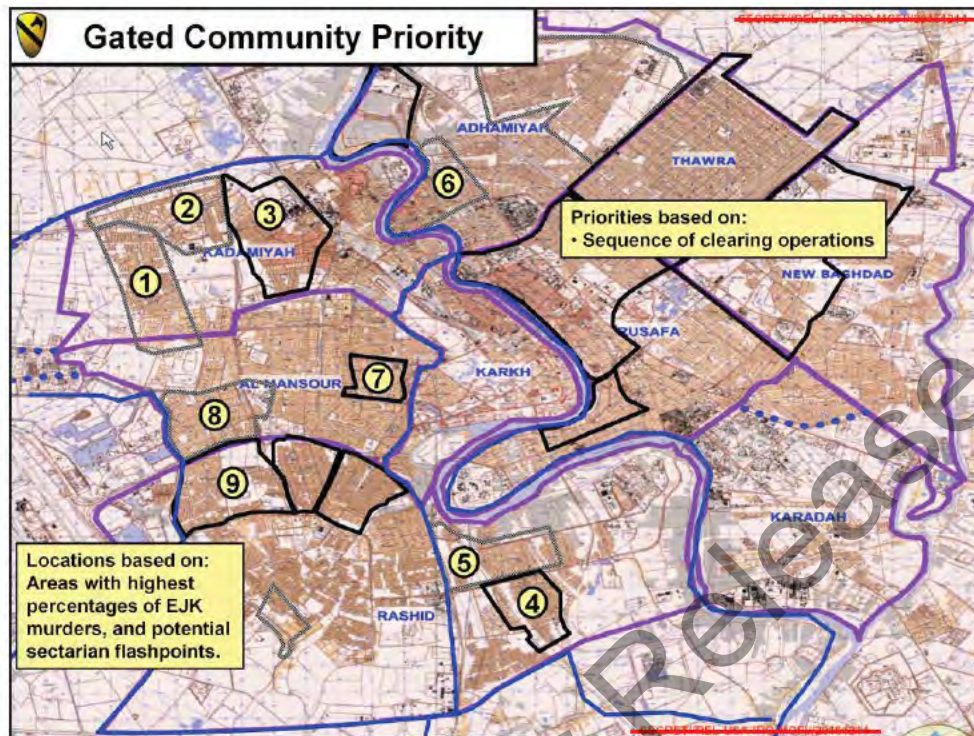
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Gated Communities

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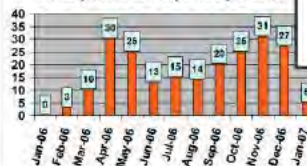
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Gated Community Example

- Barriers and obstacles (wire, berms) emplaced (based on METT-TC) to block vehicular traffic into the community except at designated Entry Control Points
- ECPs fully manned by ISF
- ECPs consist of barriers, with lights/generators, minimal life support (chemical latrines, Holvey huts)—control incoming traffic

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Ameriya Murder Reports by Month



- Current barrier plans must be continually reseeded; mitigation:
 - Short term – 24/7 presence ISF and CF
 - Long term – permanent walls

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Enabling the BCTs

- Bulk order of barriers for initial requirements of Gated Communities
 - 1169th orders barriers, concrete towers; coordinates contractor deliveries in vicinity of where barriers need to be emplaced (i.e. FOB, Patrol Base, JSS, etc.)
 - BCTs order wire, pickets, sand bags.
- Request transportation assets from 13th SC (E)
- 1169th provides material handling equipment and constructs ECPs; Planning factor is 2 x JSS per week, or 1 x JSS and 1 x gated community for 2 engineer platoons
 - assumes no existing force protection or barrier plan
- Barrier harvest teams from BCTs and 1169th harvest excess barriers identified by BCTs throughout MND-B

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Planning factors: 1 EN PLT can construct 2 JSS per week or 1 JSS and 1 Gated Community (ECPs only) per week.

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Templated Requirements

Barrier Type	Gated Communities Barrier Estimates							Total Gated Community Requirements	Total JSS Requirements	Total Barrier Requirements	Total On Hand (1169 th)
	Ghazaliya	Shula/Nur	Huriya	Masalee	Adamiyah	Jihad	Mansour				
Jersey	348	231	300	1350	192	298	300	3019	1160	4179	403
Texas	80	64	60	0	1640	60	60	1964	2900	4864	315
12" Alaska	0	0	0	0	0	0	0	0	5800	5800	11
12" T Wall	0	0	0	200	0	0	0	200	2900	3100	8
Colorado	0	0	0	0	80	0	0	80	232	312	0
Scud Bunkers	10	10	6	0	32	6	6	70	116	186	42
25" Towers	5	5	3	0	3	3	3	22	87	109	1

Barrier Type	Orphan Barriers			Total Available to Harvest	Barrier Type	On Order For Gated Communities
	2/1 ID	2/2 ID	2/1 CD			
Jersey	240	669	0	909	Jersey	6267
Texas	49	0	0	49	Texas	3024
12" Alaska	4	0	0	4	12" Alaska	0
12" T Wall	27	200	0	227	12" T Wall	750
Colorado	123	296	0	419	Colorado	380
Virginia	158	0	0	158	Scud Bunkers	116
Scud Bunkers	0	0	0	0	25" Towers	45
25" Towers	0	0	0	0		

• On hand resources allow for work to begin in Ghazalia

• BCTs have also identified a considerable number of barriers that could be harvested and repositioned in support of the gated community

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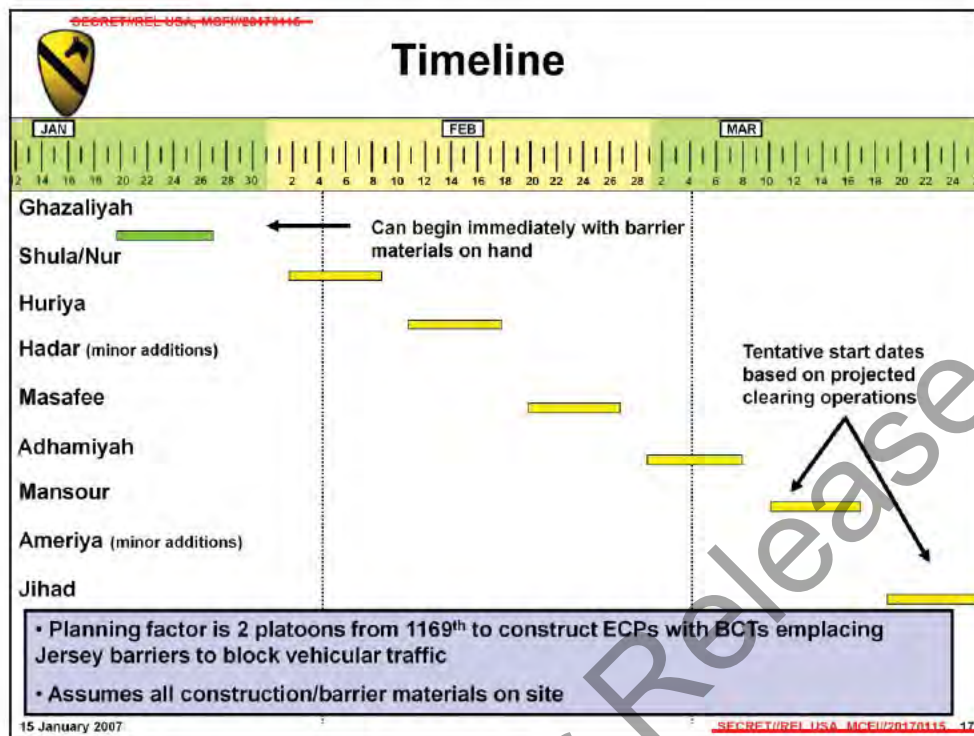
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Red columns indicate requirements for Gated Communities, JSS and their totals

Top chart in green indicates what is currently available in the 1169th barrier yard (after emplacement of Ghazaliyah COP)

Bottom left chart indicates current number of barriers available for Harvest by BCT (available for use in JSS and Gated Communities)

Bottom right chart indicates current number of barriers on order for Gated Communities (number includes additional barriers for 1169th to have as a Division reserve supply)



Timeline based on one Engr Plt constructing 1 Gated Community per week (ECPs only)



1169th Troop To Task

642nd Engr Co.

- 1st PLT – Road crater repair
- 2nd PLT – BSB Maintenance
- 3rd PLT – Route Sanitization

887th Engr Co.

- 1st PLT – Patrol base upgrades, JSS/Gated Communities establishment
- 2nd PLT – Transload operations
- 3rd PLT – Patrol base upgrades, JSS/Gated Communities establishment

- Recommend not changing mission set for 642nd Engineer Company
- Re-tasking of 2nd PLT/887th Engineer Company not recommended unless barrier materials are on hand

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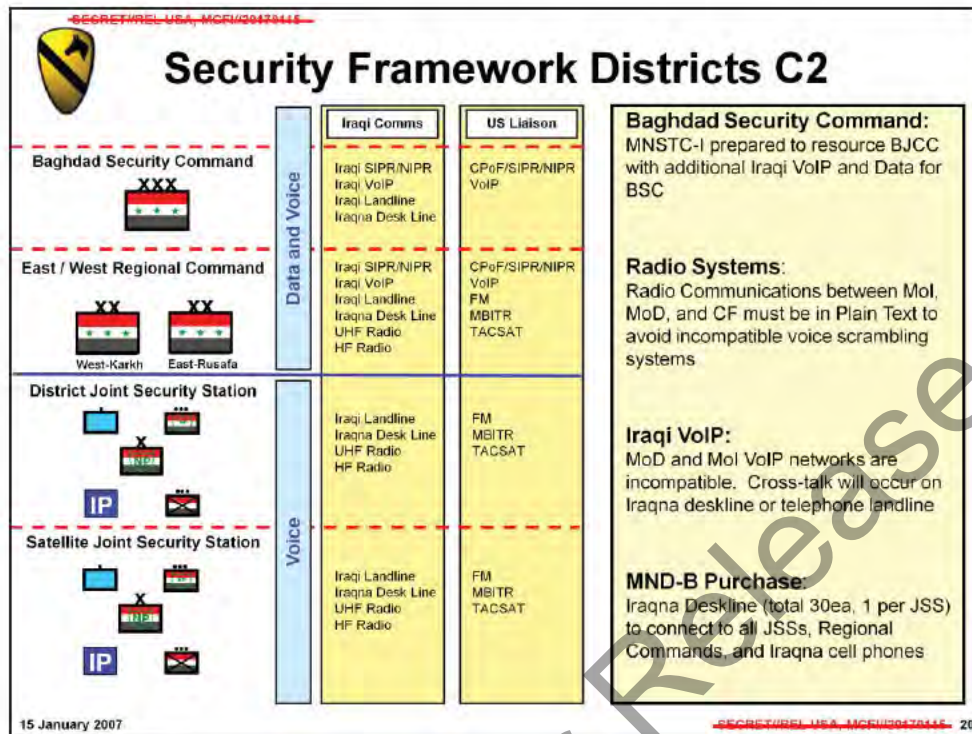
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MND-B Support to BSC Command and Control

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C2 Issues / Concerns

- 6 IA data equipment cannot support split base – can only support operations at site 1/11 or Old Zoo – and not both
- Site 11
 - Fully functional and equipped TOC
 - 1st NP Division NPTT reports 1NP plans on removing all of its C2 infrastructure if it must depart
- Site 1
 - New building, not yet furnished or possesses C2 infrastructure
 - Site 1 has planned renovation to establish Joint Operations Center (CPATT funded) in 3-4 weeks

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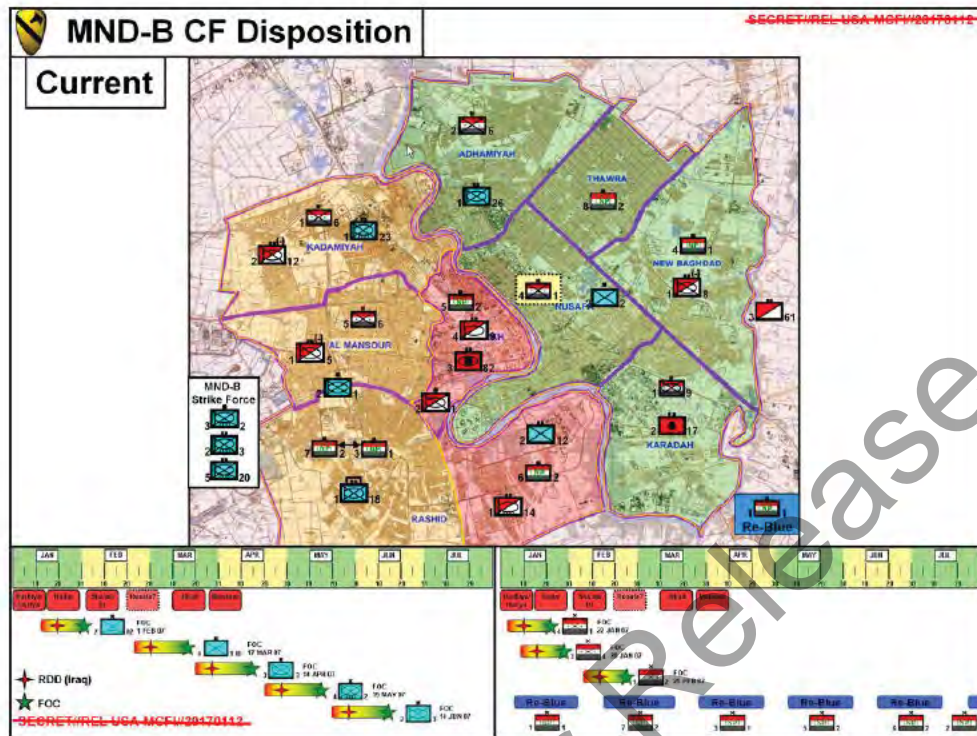
Updated ISF and CF Reinforcement Timeline

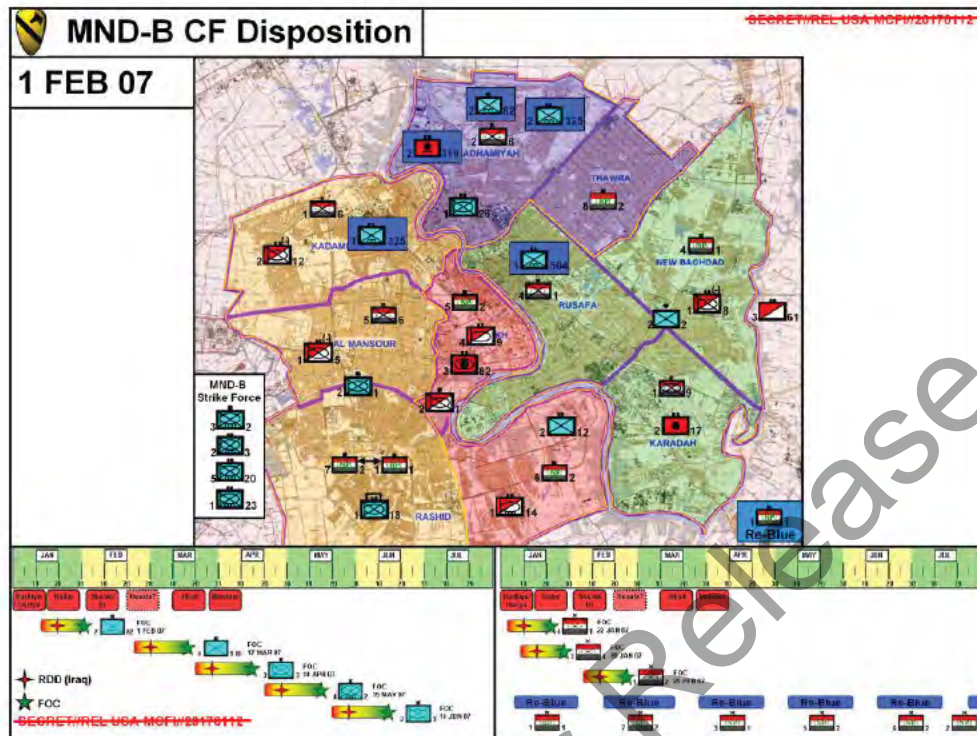
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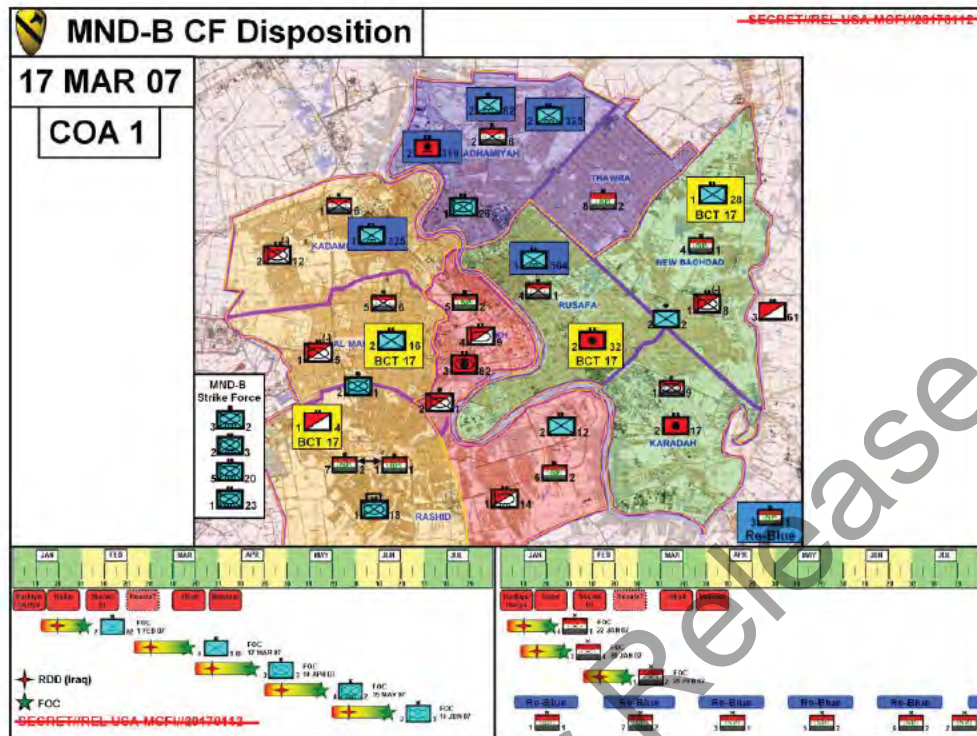
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Thawra Assessment

- **Phantom 6 Request for Information: “Can we isolate portions of Thawra that are not under JAM influence/control from those that are?”**
- **1CD G2 Assessment: Yes.**
 - **Thawra SW of ASR Gold is a commercial and residential area with Sunni, Kurd and Christian minorities that would provide a permissive environment.**
 - **JAM will still attack CF operating here - but with SWET efforts, CF could hold the area. Assessment is based on 1/1CD operations in this area conducted AUG – OCT 2004. There has not been a significant CF presence in this area since that time.**

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Sadr's Organization

Sadr's goal:

- Political - Shia Theocracy (Islamic rule following Sharia law)
- Personal – Grow his power base so he can control the Shia dominated government

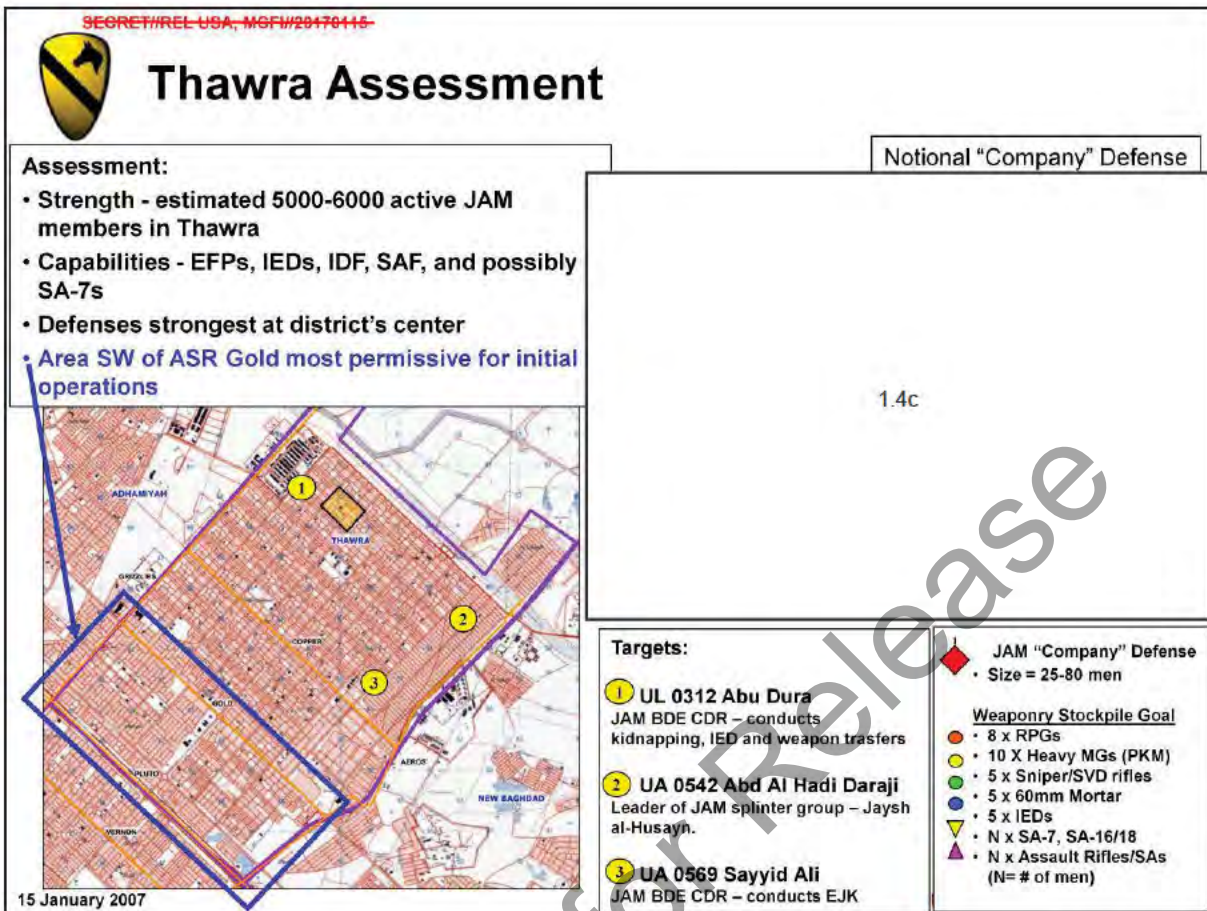
Sadr's organization:

- Office of the Martyr al –Sadr (OMS): Political party and organization that provides public services
- Jaysh Al Mahdi (JAM): Armed militia with loyal Sadrists
- Special Groups: Covert Armed groups either directed by Sadr or operating under Sadr's name, [redacted] 1.4b, 1.4d

[redacted] 1.4b, 1.4d

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JAM has 5000-6000 regular fighters with an extensive support base to draw from. Expect JAM to mobilize up to 500 more fighters from Adhamiyah and New Baghdad to reinforce Thawra. Expect Shia civilians to aide JAM, while Sunnis and Kurds remaining in Thawra will most likely flee the district in the event of CF/ISF operations.

Defenses will be strongest in the inner portions of the district. South of ASR GOLD should be permissive; it is a mixed Shia, Sunni and Kurd business district. Once we move north of RTE GOLD we expect JAM companies to disrupt our movement with EFPs/IEDs and operate from defenses centering on a "block defense" concept.

- TYPE and NUMBER of weaponry vary, but standard armament of JAM "Company" includes RPGs, Assault Rifles, Light/Heavy MGs, Sniper rifles, Mortars, and IEDs
- Deployment techniques will vary based on terrain features – assume that enemy deploys weapons with some experience and tactics
- Prevailing employment methods:
 - IEDs on primary roadways
 - RPGs and PKMs interspersed along perimeter
 - Sniper Rifles covering large swaths but from semi-covered areas and ground floor
 - Militia covering corners for observation and displacement guidance
- IED threat exists throughout
- Layered defense networks of observers, emplaced ambushed sites (IEDs, RPGs, Hvy MGs)
- Cached and reinforced strongholds inside "Block Grid" prepared for quick engagement of dismounts and rapid displacement
- Surface-to-Air and indirect fires enables additional "projection" layers
- Best estimates for key targets in Thawra places them relatively close to the outer perimeters of the district. Targets include Abu Dura, Abd Al Hadi Daraji and Sayyid Ali.



Requested Decisions / Way Ahead

- **Requested Decisions**
 - Approve Decision Support Template
 - Approve initial concept of gated communities
 - Approve initial concept of Security Framework District C2 Support
- **Issue FRAGO**
 - Provide DST to BCTs as well as establish reporting requirements to reflect “clear, control, retain” status
 - Introduce effects mechanism to BCTs
 - Provide guidance on gated communities
 - Direct staff support/BCT action to BSC C2 Support

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Comments / Questions / Guidance

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Current Planning Efforts in Support of Operation Security Now Decision and Information Brief

Purpose: Inform Pegasus 6 and Command Group on
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campaign and seek approval concepts

The overall classification of this briefing is ~~SECRET//REL to USA, M8F~~

Approved by: 1CD G2

Classified by: Multiple Sources

Reason: EO 12958 (as amended) – 1.4(a), (c) and (d)

Declassify on: 20170115

As of: 15 JAN 07

ACTO: (b)(3) (b)(6)



Security Framework Districts C2 (Site 11)

- **Issue:** 1 NP DIV TT reports that units vacating Site 11 to make way for West-Karkh HQ will leave with all C2 equipment
- **Recommendation:** Site 11 C2 equipment stay on site
- **Issue:** IA data equipment for 6IA can only equip either Site 11 or the Zoo
- **Recommendation:** No issue as long as Site 11 equipment remains on site.
- **Issue:** Unclear whether MG Abdul-Amir (West-Karkh) will remain 6IA CDR and whether it will be necessary to staff and C2 both the Zoo and Site 11

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Security Framework Districts C2 (Site 1)

- **Issue:** Minimal data and voice connectivity currently at Site 1. NPTT team reports that CPATT will build Joint Operations Center in 3-4 weeks.
- **Recommendation:** 6IA deploy its TAC to provide IOC with radio communications to C2 forces.
- **Issue:** IA data equipment for 6IA can only equip either Site 1 or the Zoo.
- **Recommendation:** MNSTC-I/GoI fund the purchase and installation of MoD data equipment at Site 1.
- **Issue:** Unclear whether MG Abdul-Amir (West-Karkh) will remain 6IA CDR and whether it will be necessary for 6IA to staff and equip both the Zoo and Site 1.

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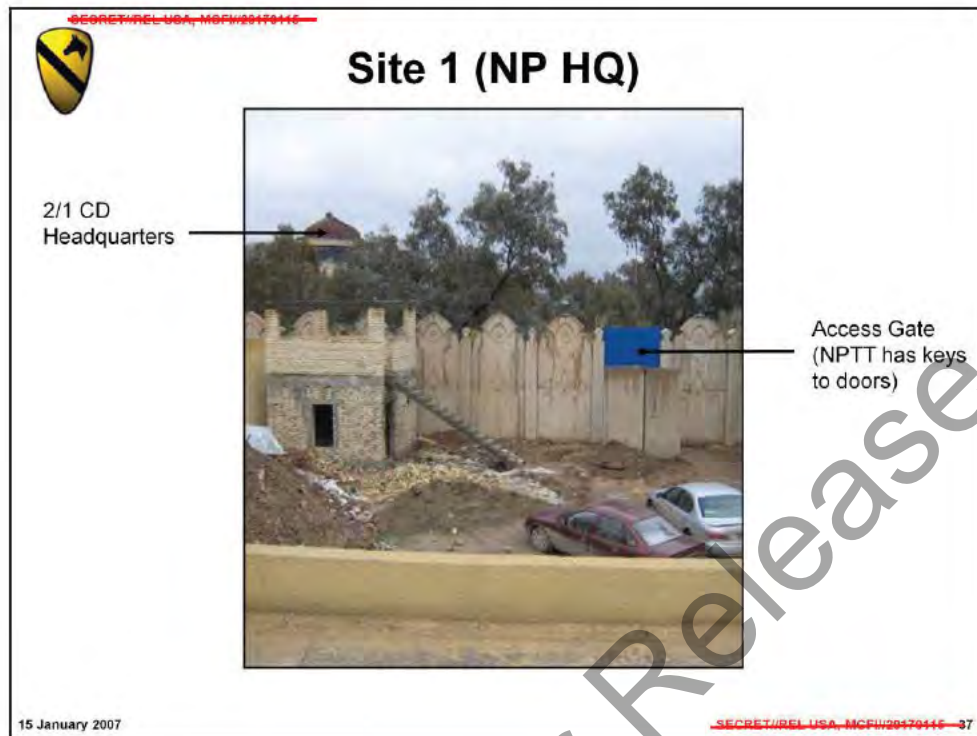
Site 1 (NP HQ)

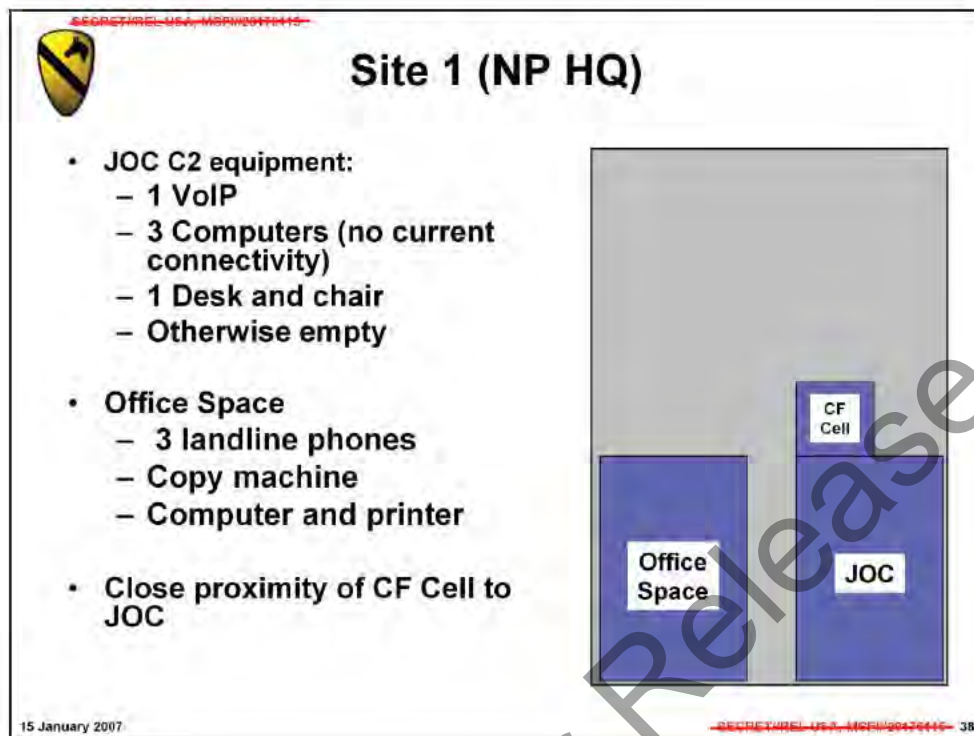
- Adjacent to FOB Prosperity
- Accessed through a Gate in the FOB wall
- Brand new Building
- Minimal C2 infrastructure to include furniture, maps, and communications equipment

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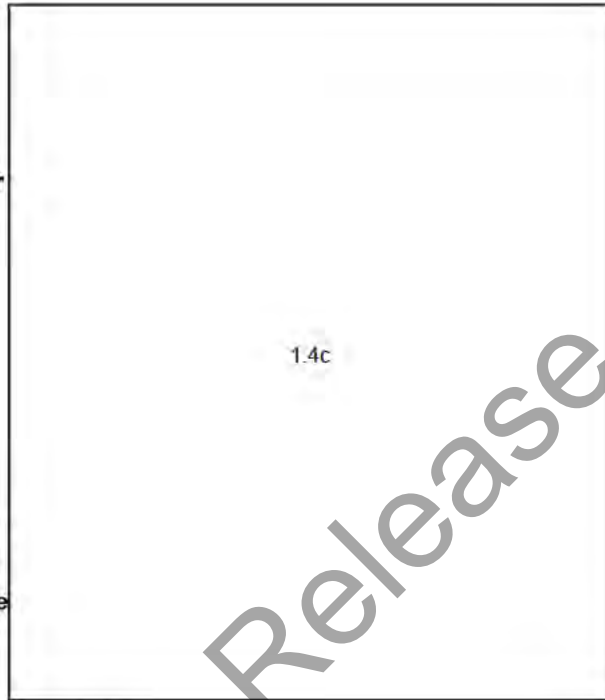






Site 11
(1 NP Div)

- One road in to Site 11
 - Need EN support for entrance / alt exit
- Fully functional TOC
 - Computers with NIPR
 - Telephone connectivity
 - Maps
 - Conference table, desks, chairs
- 1 NP Div must leave all TOC equipment behind
- CF Cell on opposite side of building from TOC



1.4c

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